

# **Accreditation Guide: North Central Higher Learning Commission-North Central Association (HLC-NCA)** 2010 CIRP Surveys

#### Introduction

Effective assessment doesn't just happen. It emerges over time as an outcome of thoughtful planning, and in the spirit of continuous improvement, it evolves as a reflection on the processes of implementing and sustaining assessment, suggests modifications.

--Banta, T. W., Jones, E. J., and Black, K. E. (2009). Designing effective assessment. Jossey-Bass: San Francisco, CA.

For more than forty years, CIRP surveys have helped institutions understand and demonstrate the impact of college, particularly the impact of student involvement and the college environment. Part of our mission is to provide tools and resources to help institutions use data, and we hear from our users about the importance of CIRP survey results in accreditation. This accreditation guide offers suggestions on how you might think about using CIRP surveys in this process.

CIRP surveys are comprehensive in that they cover a wide variety of topic areas that are related to student growth and development. Used together, CIRP surveys measure outcomes, and tie those outcomes to activities that students engage in, the behaviors and attitudes they have concerning academics, their perceptions of the environment, and the characteristics they bring with them to college. Putting these together longitudinally can help institutions illustrate complex issues on campus and improve the student experience. Our survey program asks students for information as they begin college in the CIRP Freshman Survey (TFS) at the end of their first year in the Your First College Year Survey (YFCY) and at the end of their senior year in the College Senior Survey (CSS). Faculty are asked for their perspective on many of the same outcomes every three years in the HERI Faculty Survey.

#### How Can CIRP Surveys be Useful in HLC-NCA Accreditation?

CIRP survey results can be used in several ways in the HLC-NCA accreditation process to address student learning outcomes and the processes that support them.

• CIRP surveys are comprehensive instruments that provide information on aspects of a broad range of curricular and co-curricular experiences that may be of interest for accreditation

- purposes. They do not just focus on one topic, but allow for assessment of multiple issues as well as the ability to connect across issues.
- Used longitudinally, CIRP survey results illustrate that an institution has a well-integrated plan for demonstrating the extent to which it is meeting its goals, and the extent to which various aspects of the college experience are contributing to the growth and development of students.
- Institutions have the ability to compare their performance with comparison groups and national norms on individual items and relevant CIRP Constructs.
- Results from CIRP surveys can be used to examine assumptions about the student experience and how students use the institution's resources for learning, growth and development.
- Institutions can benchmark against themselves over time to examine trends or longitudinally to assess growth and development.
- The use of CIRP survey results over time demonstrates a commitment to institutional improvement and to meeting accreditation standards.

This guide provides suggestions for utilizing CIRP surveys in HLC-NCA accreditation processes and products. A detailed table aligning CIRP survey results with HLC Criteria and examples of how to use CIRP survey results in HLC accreditation processes are provided.

#### **CIRP in HLC-NCA Timelines**

Results from CIRP surveys are well-suited in all parts of the HLC accreditation process, including:

- Self-Study
- Both Off-and On-site Peer Review
- Quality Initiative Plan
- Response to a decision by HLC-NCA Review Team

When and how often to gather evidence for use in the accreditation process are decisions each institution must make for itself. The answers to these questions will vary depending on the needs of a given institution and how they intend to use the results as evidence. Some institutions will want to use CIRP results to establish a baseline for programs or initiatives on campus. Generally speaking, baseline data from three years preceding a self-study gives an institution ample time to analyze, interpret and disseminate results for the broad-based institutional process required as part of the PEAQ or AQIP process. This also allows an institution to follow up at appropriate times to demonstrate whether actions and programs are having their intended effect.

Many institutions will have data from longitudinal administrations of CIRP surveys. Examining the results longitudinally allows institutions to compare results over time and examine areas in which the student experience is changing. Results may also be used as evidence that the institution has set appropriate institutional goals, is carefully monitoring its student learning outcomes and has integrated data into institutional decision-making.

Each institution will establish their own timeline to meet their own accreditation needs. Some schools administer CIRP surveys in a rotation with other institutional or other types of measures. A planned and intentional administration of surveys maximizes the utility of the results for accreditation.

In a longer accreditation cycle, it may be wise to administer CIRP surveys more than once. In the first years of a self-study, CIRP Surveys can help an institution determine where to focus attention. After

examining results and implementing campus improvement plans, longitudinal follow-up with relevant CIRP surveys will allow the institution to determine the impact of changes. This allows the institution enough time for additional evidence gathering, linking of survey results with direct measures of assessment, and perhaps additional adjustments to institutional priorities.

#### Looking Ahead: CIRP Surveys and the Pathways Project

HLC has proposed a new model for continued accreditation, the open pathway. As this project develops we are working to provide continued support to institutions. The project proposes to separate continued accreditation processes into two processes the Assurance Process and the Improvement Process. Results from CIRP surveys have a role in both processes.

In the Assurance Process, CIRP results may contribute to the Annual Institutional Data Update or the Evidence File the institution prepares for its Assurance Reviews.

In the Improvement Process, an institution designs a Quality Initiative to suit its own needs and priorities. Results from CIRP surveys may help an institution determine an appropriate focus for the Quality Initiative, Establish baseline expectations, and delineate expected outcomes as a result of launching the Quality Initiative on campus. Finally, CIRP results may be used as evidence of the effectiveness of the Quality Initiative.

#### Using CIRP Surveys as Evidence in HLC-NCA Criteria

Every institution approaches accreditation differently, taking into account the mission, goals, programs and policies in place on their campus. An important part of the accreditation process is to understand how practices and evidence currently in use on campus can be linked to HLC Criteria. This document is intended as a guide for aligning CIRP survey results with HLC Criteria.

In preparing this guide, CIRP staff, working in conjunction with colleges and universities in the North Central region, reviewed HLC Criteria and aligned CIRP survey items that closely corresponded. The goal is to facilitate the use of data and CIRP survey results not only as evidence for accreditation processes, but as one element in systematic assessment activities that promote institutional improvement and decision making.

This guide is not a toolkit or a comprehensive codebook for mapping CIRP surveys to HLC Criteria. It is a guide to aid institutions in organizing information they already have, and to facilitate future planning. Looking systematically at CIRP survey results aligned with HLC Criteria provides an opportunity for discussion about what the results mean on campus, what other evidence can be brought to bear, and what additional information is necessary to further improvement efforts as the institution plans for the future. Both individual survey items and CIRP Constructs can be used to demonstrate and document institutional effectiveness efforts on campus, but when they are presented in context with additional measures of student learning these results will be most meaningful to your campus improvement efforts and most persuasive to a visiting team in demonstrating a sustained commitment to student learning.

#### **HLC-NCA Standards for Accreditation**

The Program to Evaluate and Advance Quality (PEAQ) is HLC's formal accreditation process. It is comprised of a self-study, peer review, and assessment of institutional effectiveness. The Academic

Quality Improvement Program (AQIP) is a process for institutions already accredited. Both PEAQ and AQIP rely on the same set of standards. There are three Criteria where CIRP survey results are most relevant. Because Criteria are broad-based, which items or CIRP constructs an institution uses as evidence will depend on choices made at the institution. What follows is a brief description of how results from CIRP surveys can be used to address those Criteria.

Criterion Two: Preparing for the Future. CIRP survey participation and results can be used as evidence of systematic assessment and evaluation processes in Component 2C "The organization's ongoing evaluation and assessment processes provide reliable evidence of institutional effectiveness that clearly informs strategies for continuous improvement"

Criterion Three: Student Learning and Effective Teaching. CIRP surveys pay considerable attention to student learning outcomes, and the learning environment. There are many individual items as well as CIRP constructs (e.g. Habits of Mind, Academic Self-Concept, Faculty Interaction, Positive and Negative Cross-Racial Interaction) which may provide evidence to support multiple sub-components within this criterion.

*Criterion Four: Acquisition, Discovery, and Application of Knowledge* As CIRP surveys focus on comprehensive student development, numerous items from the survey as well as CIRP Constructs (e.g., Civic Awareness, Social Agency, Pluralistic Orientation, Likelihood of College Involvement) may be used to substantiate multiple sub-components within this criterion.

#### Academic Quality Improvement Program (AQIP)

Within the processes and activities required by AQIP, institutions can demonstrate that they are assessing their impact on the student experience by participating in CIRP surveys and by using the results as evidence to respond to the Process (P), Results (R), and Improvement (I) components of the nine categories.

Category One: Helping Students Learn. Since HLC-NCA asks for at least one action project, institutions can use CIRP surveys as a tool that measures the student experience, provides results that show areas of strength and opportunity, and enables the institution to engage in evidence based discussions of student experiences, institutional priorities, and instructional practices. Numerous items and constructs may be mapped to this category.

Category Three: Understanding Students and other Stakeholders. This category revolves around how institutions come to understand student and other stakeholder needs. CIRP survey results may be used as evidence of efforts to understand, improve and monitor student satisfaction. The HERI Faculty Survey (done every 3 years) provides complementary information from the perspective of faculty members.

Category Five: Leading and Communicating. Participation in CIRP survey results can be used by institutional leaders to establish that they are tracking results over time and against institutional goals within the appropriate planning and decision-making processes.

Category Six: Supporting Institutional Operations. A number of CIRP items and CIRP constructs (e.g., Sense of Belonging, Pluralistic Orientation, Positive and Negative Cross-Racial Interaction, Student-Faulty Interaction) relate to students' perception of the campus environment.

Category Seven: Measuring Effectiveness. CIRP survey results are an important indicator of the assessment of institutional performance. Institutions can document instances where results are disseminated, discussed, and used in institutional decision-making at the course, department and institutional level.

Category Eight: Planning Continuous Improvement. CIRP survey results can be used as evidence of both short and long term engagement in continuous improvement processes, and within a Systems Portfolio as an example of intentional and ongoing improvement activity.

#### HLC Criterion One: Mission and Integrity

Criterion One: Mission and Integrity: The organization operates with integrity to ensure the fulfillment of its mission through structures and processes that involve the board, administration, faculty, staff, and students.

		Quest	tion pla	ceme	nt on
Item	Criteria	survey	У		
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
1A: The organization's mission	The admission/recruitment materials portrayed this campus accurately		12		
documents are clear and articulate	This college has a very good academic reputation	39			
publicly the organization's commitments	This college's graduates gain admission to top graduate/professional	39			
	schools				
	This college's graduates get good jobs	39			
	I was attracted by the religious affiliation/orientation of the college	39			
	1A CIRP Constructs: College Reputation Orientation				
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
1B: In its mission documents, the					
organization recognizes the diversity of					
its learners, other constituencies, and the					
greater society it serves					
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
1C: Understanding of and support for the					
mission pervade the organization					
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
1D: The organization's governance and	The faculty are typically at odds with campus administration				26
administrative structures promote	Faculty here respect each other				26
effective leadership and support	Administrators consider faculty concerns when making policy				26
collaborative processes that enable the	The administration is open about its policies				26
organization to fulfill its mission	Departmental leadership				28
	Student Affairs staff have the support and respect of faculty				29
	Faculty are committed to the welfare of this institution				29
	Faculty are sufficiently involved in campus decision making				29
	The criteria for advancement and promotion decisions are clear				29
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
1E: The organization upholds and					
protects its integrity					
TFS = The Freshman Survey: YFCY = Ye	our First College Year; CSS = College Senior Survey; FAC= The HERI Facu	ltv Surv	rev		

TFS = The Freshman Survey; YFCY = Your First College Year; CSS = College Senior Survey; FAC= The HERI Faculty Survey
The TFS is administered at the beginning of the freshman year; The YFCY is administered at the end of the first year; The CSS is administered at
the end of the senior year; The HERI Faculty Survey is administered every three years.

#### NOTES:

#### HLC Criterion Two: Preparing for the Future

Item	Criteria	-	Question placement on survey					
Criteria Sub-component	Item description	TFS	,	CSS	FAC			
2A: The organization realistically prepares for a future shared by multiple societal and economic trends	·							
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC			
2B: The organization's resource base supports its educational programs and its plans for maintaining and strengthening their quality in the future	·							
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC			
2C: The organization's ongoing evaluation and assessment processes provide reliable evidence of institutional effectiveness that clearly informs strategies for continuous improvement								
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC			
2D: All levels of planning align with the organization's mission, thereby enhancing its capacity to fulfill that mission  TFS = The Freshman Survey; YFCY = Your First College Your								
NOTES:								

Criterion Three: Student Learning and Effective Teaching: The organization provides evidence of student learning and teaching effectiveness that demonstrates it is fulfilling its educational mission.

т.		`	Question placement				
Item	Criteria	on survey			F 0		
Criteria Sub-component	Item description	TFS	YFCY		FAC		
3A: The organization's goals for student	Knowledge of people from difference races/cultures		1	1			
earning outcomes are clearly stated for	Understanding of global issues		1	1			
each educational program and make	Understanding of national issues		1	1			
effective assessment possible	Understanding of the problems facing your community		1	1			
	Critical thinking skills		1	1			
	General knowledge		1	1			
	Knowledge of a particular field or discipline		1	1			
	Leadership ability (abilities)		1	1			
	Problem-solving skills		1	1			
	Ability to conduct research		1				
	Ability to work as part of a team		1				
	Foreign language ability			1			
	Interpersonal skills			1			
	Preparedness for employment after college			1			
	Preparedness for graduate or advanced education			1			
	Artistic ability	29	7	14			
	Computer skills	29	7	14			
	Cooperativeness	29	7	14			
	Creativity	29	7	14			
	Drive to achieve	29	7	14			
	Emotional health	29	7	14			
	Leadership ability	29	7	14			
	Mathematical ability	29	7	14			
	Physical health	. 29	7	14			
	Public speaking ability	29	7	14			
	Self-confidence (intellectual)	29	7	14			
	Self-confidence (social)	29	7	14			
	Self-understanding		7	14			
	Spirituality	29	7	14			
	Understanding of others		7	14			
	Writing ability	29	7	14			
	Academic ability		7	14			
	Competitiveness		7				
	Risk-taking		7	14			
	Popularity	,					
	Ability to discuss and negotiate controversial issues		9	16			
	Ability to see the world from someone else's perspective		9	16			
	Openness to having my own views challenged		9	16			
	Tolerance of others with different beliefs		9	16			
	Ability to work cooperatively with diverse people		9	16			
	Ask questions in class	_	15	10	18		
	Evaluate the quality or reliability of information you received		15	10	18		
	Explore topics on your own, even though it was not required for a class	32	15	10	18		
	Integrate/integrated skills and knowledge from different sources and		15	10	18		
	experience		4.5	10	10		
	Look up scientific research articles and resources	_	15	10	18		
	Revise your papers to improve your writing		15	10	18		
	Seek alternative solutions to a problem	_	15	10	18		
	Seek feedback on your academic work	32	15	10	18		

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 3A: Student leaning outcomes	Seek solutions to problems and explain them to others		15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Take a risk because you felt you had more to gain		15	10	18
	Take notes during class		15	10	18
	Accept mistakes as part of the learning process		15	10	18
	Ability to get along with people of different races/cultures			10	
	Ability to manage your time effectively			10	1.0
	Completed a culminating experience for your degree (e.g., capstone			6	10
	course/project, thesis, comp exam)		24		
	Applied concepts from courses to everyday life		21	Е	
	Discuss/discussed course content with students outside of class		21	5	
	Work/worked on a professor's research project		21 21	5	
	Worked with classmates on group projects: during class Worked with classmates on group projects: outside of class		21	5	
	Contributed to class discussions		21	5	
	Work with other students on group projects		21	5	
	An opportunity to apply classroom learning to "real-life" issues		21	20	19
	Leadership potential			24	17
	Working for social change			24	
	Creativity and initiative			24	
	Expression of personal values			24	
	Engaged undergraduates on <u>your</u> research project				10
	Supervised an undergraduate thesis				10
	Taught an exclusively web-based course at this institution				10
	Develop ability to think critically				21
	Develop creative capacities				21
	Develop moral character				21
	Encourage students to become agents of social change				21
	Engage students in civil discourse around controversial issues				21
	Enhance students' knowledge of and appreciation for other racial/ethnic				21
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Teach students tolerance and respect for different beliefs				21
	Help master knowledge in a discipline				21
	Help students develop personal values				21
	Help students evaluate the quality and reliability of information				21
	Instill a basic appreciation of the liberal arts		0 " T		21
, and the second	demic Self Concept, Social Self Concept, Pluralistic Orientation, Civic Awareness, Likeli.				
Criteria Sub-component 3B: The organization values and supports	Item description  That your governor incoired you to think in now ways	TFS	YFCY	C22	FAC
effective teaching	That your courses inspired you to think in new ways  Overall quality of instruction		18	12	
criccuve teaching	Applied concepts from courses to everyday life		21	12	
	Participated in a teaching enhancement workshop		∠1		10
	Received incentives to develop new courses				13
	Paid workshops outside of the institution focused on teaching				13
	Mentoring the next generation of scholars				20
	Have you ever received an award for outstanding teaching				23
	My teaching is valued by faculty in my department				29

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
3C: The organization creates effective	Academic advisors/counselors		2		
learning environments	Close friends at this institution		2		
	Close friends not at this institution		2		
	Faculty during office hours		2		
	Faculty outside of class or office hours		2		
	Graduate students/teaching assistants		2		
	Other college personnel		2		
	Isolated from campus life		4		
	Unsafe on this campus		4		
	Academic advising		6	11	
	General education and core curriculum courses		6	11	
	Orientation for new students		6		
	Develop close friendships with students of a different racial/ethnic group		8		
	Develop close friendships with female students		8		
	Develop close friendships with male students		8		
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to see the world from someone else's perspective	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Ability to work cooperatively with diverse people		9	16	
	Studied with other students	28	10	5	
	Asked a professor/teacher for advice after class	28	10	5	
	Been a guest in a professor's (teacher's) home	28	10	5	
	Socialized with someone of another racial/ethnic group	28	10	18	
	Talking with professors (faculty, teachers) outside of class	38	11	9	
	If asked, I would recommend this college to others		12	15	
	Faculty here are strongly interested in the academic problems of undergraduates		12	15	29
	There is a lot of racial tension on this campus		12	15	29
	I am enthusiastic about this college		12	15	
	I feel a sense of belonging to this campus		12	15	
	I feel I am a member of this college		12	15	
	I have felt discriminated against based on my: Gender		12	15	
	I have felt discriminated against based on my: Race/ethnicity		12	15	
	I have felt discriminated against based on my: Religion		12	15	
	I have felt discriminated against based on my: Sexual orientation		12	15	
	I have felt discriminated against based on my: Socio-economic status		12	15	
	I see myself as part of the campus community		12	15	
	In class, I have heard faculty express stereotypes about racial/ethnic groups		12	15	
	The admission/recruitment materials portrayed this campus accurately		12		
	My college experiences have exposed me to diverse opinions, cultures, and values		12		
	Most students here are treated like "numbers in a book"		12		26
	I have been able to find a balance between academics and extracurricular		12		
	activities				
	In class, I have heard faculty express gender stereotypes		12		
	Socialized or partied		13	18	
	Had meaningful and honest discussions about race/ethnic relations outside		13	18	
	of class		12	10	
	Studied or prepared for class		13	18	
	Dined or shared a meal		13	18	
	Felt insulted or threatened because of your race/ethnicity		13	18	
	Had guarded, cautious interactions		13	18	
	Had intellectual discussions outside of class		13	18	
	Had tense, somewhat hostile interactions	<u> </u>	13	18	

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 3C: Leaning environments	Shared personal feelings and problems		13	18	
	Overall quality of instruction		18	12	
	Relevance of coursework to everyday life		18	12	
	Respect for the expression of diverse beliefs		18	12	
	Amount of contact with faculty		18	12	
	Availability of campus social activities		18	12	
	Class size		18	12	
	Overall college experience		18	12	
	Overall sense of community among students		18	12	
	Racial/ethnic diversity of student body		18	12	
	Relevance of coursework to future career plans		18	12	
	Interaction with other students		18		
	Racial/ethnic diversity of faculty		18		
	Your social life		18 20	6	
	Enrolled in a remedial or developmental course  Enrolled in an honors or advanced course			6	
	Discuss/discussed course content with students outside of class	43	20	6 5	
	Discussed course content with students outside of class  Discussed course content with students outside of class		21	5	
	Received from your professor: Advice or guidance about your educational		21	20	
	program		21	20	
	Received from your professor: Emotional support or encouragement		21	20	
	Received from your professor: Negative feedback about your academic		21	20	
	An opportunity to apply classroom learning to "real-life" issues			20	19
	An opportunity to apply classroom learning to Tear life 1886es			20	10
	An opportunity to publish			20	10
	A letter of recommendation			20	
	An opportunity to discuss coursework outside of class			20	
	Feedback on your academic work (outside of grades)			20	
	Help in achieving your professional goals			20	
	Help to improve your study skills			20	
	Intellectual challenge and stimulation			20	
	Advice and guidance about your educational program			20	
	Honest feedback about your skills and abilities			20	
	How important to you is? Service				9
	How important to you is? Research				9
	How important to you is? Teaching				9
	Taught an honors course				10
	Have you been sexually harassed at this institution?				23
	Faculty here respect each other				26
	The administration is open about its policies				26
	The faculty are typically at odds with campus administration				26
	Faculty are rewarded for their efforts to use instructional technology				26
	There is respect for the expression of diverse values and beliefs				26 26
	Administrators consider faculty concerns when making policy  Faculty are rewarded for being good teachers				
	It is easy for students to see faculty outside of regular office hours				26 26
	Departmental leadership				28
	Office/lab space				28
	Opportunity for scholarly pursuits				28
	Autonomy and independence				28
	Competency of colleagues				28
	Freedom to determine course content				28
	Professional relationships with other faculty				28
	Teaching load	_			28
	Student Affairs staff have the support and respect of faculty				29
	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				

Criteria Sub-component	Item description	TFS	YFCY	CSS	FA
Continued) 3C: Leaning environments	Faculty are interested in students' personal problems				2
	Faculty feel that most students are well-prepared academically				25
	Faculty of color are treated fairly here				2
	Gay and lesbian faculty are treated fairly here				2
	Racial and ethnic diversity should be more strongly reflected in the curriculum				29
	There is a lot of campus racial conflict here				2
	This institution should hire more faculty of color				2
	This institution should hire more women faculty				2
	Women faculty are treated fairly here				2
	This institution takes responsibility for educating underprepared students				2
	To increase the representation of minorities in the faculty and administration				3
	To promote the intellectual development of students				3
	A racially/ethnically diverse student body enhances the educational experience of all students				3
	This institution should not offer remedial/developmental education				3
2C CIRD Constructor Dlumalistic Orientation		ion En	milto Inton	antion	
3C CIRP Constructs: Pluralistic Orientation, Academic Disengagement, Positive Cross Racial Interaction, Negative Cross Racial Interact.  Criteria Sub-component Item description			YFCY	CSS	
BD: The organization's learning resources	Library facilities	TFS	6	11	1 1
upport student learning and effective	Laboratory facilities and equipment		6	11	
eaching.	Computer (computing) assistance		6	11	
acimig.	Tutoring or other academic assistance		6	11	
	Classroom facilities		6	11	
	Computer facilities/labs		6		
	Used the Internet for: Research or homework	28	10	5	
	Accessed your campus' library resources electronically	20	21	5	
	Had difficulty getting along with your roommate(s)/housemate(s)		21	3	
	Paid workshops outside of the institution focused on teaching		21		1.
	Received incentives to develop new courses				1:
	Training for administrative leadership				1
	Received incentives to integrate technology into your classroom				1
	Office/lab space				2
	Clerical/administrative support				2
	Most of the students I teach lack the basic skills for college level work				2
	There is adequate support for faculty development				2
	The state of the s				

the end of the senior year; The HERI Faculty Survey is administered every three years.

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Criterion Four: Acquisition, Discovery, and Application of Knowledge: The organization promotes a life of learning for its faculty, administration, staff, and students by fostering and supporting inquiry, creativity, practice, and social responsibility in ways consistent with its mission.

Item			Question placement o survey			
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC	
4A: The organization demonstrates,	Participating in a community action program	42	17	19	20	
through the actions of its board,	Becoming an authority in my field	42	17	19	20	
administrators, students, faculty, and	Creating artistic works (painting, sculpture, etc.)	42	17	19	20	
staff, that it values a life of learning	Keeping up to date with political affairs	42	17	19	20	
	Becoming accomplished in one of the performing arts (acting, dancing, etc.)	42	17	19		
	Improving my understanding of other countries and cultures	42	17	19		
	Writing original works (poems, novels, etc.)	42	17	19		
	Relevance of coursework to everyday life		18	12		
	Applied concepts from courses to everyday life	21	21			
	Made a presentation in class		21	5		
	To gain a general education and appreciation of ideas	39				
	To learn more about things that interest me	39				
	To make me a more cultured person	39				
	Multiple short papers			5		
	One or more 10+ page papers			5		
	Completed a culminating experience for your degree (e.g., capstone			6	10	
	course/project, thesis, comp exam)					
	Participated in an undergraduate research program (e.g., MARC, MBRS, REU)			6		
	An opportunity to apply classroom learning to "real-life" issues			20	19	
	An opportunity to work on a research project			20	10	
	An opportunity to publish			20		
	Engaged undergraduates on <u>your</u> research project				10	
	Supervised an undergraduate thesis				10	
	Collaborated with the local community in research/teaching				10	
	International/global issues				10	
	Published op-ed pieces or editorials				10	
	Racial or ethnic minorities				10	
	Women and gender issues				10	
	Received incentives to develop new courses				13	
	Training for administrative leadership				13	
	Internal grants for research				13	
	Paid sabbatical leave				13	
	Travel funds paid by the institution				13	
	Chapters in edited volumes				14	
	Reviews of books, articles, or creative works				14	
	Articles in academic or professional journals				14	
	Books, manuals, or monographs				14	
	Other, such as patents, or computer software products				14	
	1 1					
	How many exhibitions or performances in the fine or applied arts have you				15	
	presented in the last two years				1.6	
	How many of your professional writings have been published or accepted for				16	
	publication in the <u>last two</u> years				4.7	
	Mentor new faculty				17	
	Using real-life problems				19	
	Other creative products/performances				22	
	Preparing for teaching (including reading student papers and grading)				22	
	Research and scholarly writing				22	
	Opportunity for scholarly pursuits				28	

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 4A: Values of learning	My research is valued by faculty in my department				29
	To promote the intellectual development of students				30
	4A CIRP Constructs: Habits of Mind				
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
4B: The organization demonstrates	Knowledge of people from difference races/cultures		1	1	
that acquisition of a breadth of	Understanding of global issues		1	1	
knowledge and skills and the exercise	Understanding of national issues		1	1	
of intellectual inquiry are integral to	Understanding of the problems facing your community		1	1	
its educational programs	Critical thinking skills		1	1	
	General knowledge		1	1	
	Knowledge of a particular field or discipline		1	1	
	Leadership ability (abilities)		1	1	
	Problem-solving skills		1	1	
	Ability to conduct research		1		
	Ability to work as part of a team		1		
	That your courses inspired you to think in new ways		4		
	Your overall academic experience		6		
	Artistic ability	29	7	14	
	Computer skills	29	7	14	
	Cooperativeness	29	7	14	
	Creativity	29	7	14	
	Drive to achieve	29	7	14	
	Emotional health	29	7	14	
	Leadership ability	29	7	14	
	Mathematical ability	29	7	14	
	Physical health	29	7	14	
	Public speaking ability	29	7	14	
	Self-confidence (intellectual)	29	7	14	
	Self-confidence (social)	29	7	14	
	Self-understanding	29	7	14	
	Spirituality	29	7	14	
	Understanding of others	29	7	14	
	Writing ability	29	7	14	
	Academic ability	29	7	14	
	Competitiveness	29	7		
	Risk-taking		7	14	
	Develop close friendships with students of a different racial/ethnic group		8		
	Develop effective study skills		8		
	Understand what your professors expect of you academically		8		
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to see the world from someone else's perspective	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Studied with other students	28	10	5	
	Performed community service as part of class	28	10	5	
	Come late to class	28	10	5	
	Performed volunteer work	28	10	13	
	Attended a religious service	28	10	13	
	Volunteer work	38	11	9	
	Studying/homework	38	11	9	
	Ask questions in class	32	15	10	18
	Evaluate the quality or reliability of information you received	32	15	10	18
	Explore topics on your own, even though it was not required for a class	32	15	10	18

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 4B: Breadth of	Integrate/integrated skills and knowledge from different sources and	32	15	10	18
knowledge	experience				
	Look up scientific research articles and resources	32	15	10	18
	Revise your papers to improve your writing	32	15	10	18
	Seek alternative solutions to a problem	32	15	10	18
	Seek feedback on your academic work	32	15	10	18
	Seek solutions to problems and explain them to others	32	15	10	18
	Support your opinions with a logical argument	32	15	10	18
	Take a risk because you felt you had more to gain	32	15	10	18
	Take notes during class	32	15	10	18
	Accept mistakes as part of the learning process	32	15 17	10 19	18
	Participating in a community action program	42 42	17	19	20
	Becoming an authority in my field Creating artistic works (painting, sculpture, etc.)	42	17	19	20
	Keeping up to date with political affairs	42	17	19	20
	Becoming accomplished in one of the performing arts (acting, dancing, etc.)	42	17	19	20
	Improving my understanding of other countries and cultures	42	17	19	
	Writing original works (poems, novels, etc.)	42	17 17	19 19	20
	Becoming a community leader	42	17		
	Adopting "green" practices to protect the environment Becoming involved in programs to clean up the environment	42	17	19 19	20
	Becoming successful in a business of my own	42	17	19	20
	Being very well off financially	42	17	19	20
	Developing a meaningful philosophy of life	42	17	19	20
	Helping others who are in difficulty	42	17	19	20
	Helping to promote racial understanding	42	17	19	20
	Influencing social values	42	17	19	20
	Influencing the political structure	42	17	19	20
	Making a theoretical contribution to science	42	17	19	20
	Obtaining recognition from my colleagues for contributions to my special field	42	17	19	20
	Raising a family	42	17	19	20
	Engaging with members of my own racial/ethnic group	12	17	17	
	Participate in volunteer or community service work	43	20	5	
	Participated in leadership training		20	6	
	Strengthened your religious beliefs/convictions		20		
	Applied concepts from courses to everyday life	21	21		
	Skipped class	28	21		
	Discuss/discussed course content with students outside of class	43	21	5	
	Work/worked on a professor's research project	43	21	5	
	Fell asleep in class		21	5	
	Turned in course assignments that did not reflect your best work		21		
	Popularity	29			
	Foreign language ability			1	
	Interpersonal skills			1	
	Ability to get along with people of different races/cultures			10	
	Integrating spirituality into my life			19	20
	An opportunity to apply classroom learning to "real-life" issues			20	19
	An opportunity to work on a research project			20	10
	Engaged undergraduates on <u>your</u> research project				10
	Supervised an undergraduate thesis				10
	Collaborated with the local community in research/teaching				10
	Taught a women's studies course				10
	Taught an ethnic studies course				10
	Taught an interdisciplinary course				10
	Taught a service learning course				10

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 4B: Breadth of	Worked with undergraduates on a research project				10
knowledge	Advised student groups involved in service/volunteer work				10
	Develop ability to think critically				21
	Develop creative capacities				21
	Develop moral character				21
	Encourage students to become agents of social change				21
	Engage students in civil discourse around controversial issues				21
	Enhance students' knowledge of and appreciation for other racial/ethnic				21
	groups				
	Enhance students' self-understanding				21
	Instill in students a commitment to community service				21
	Prepare students for employment after college				21
	Prepare students for graduate or advanced education				21
	Provide for students' emotional development				21
	Teach students the classic works of Western civilization				21
	Teach students tolerance and respect for different beliefs				21
	Help master knowledge in a discipline				21
	Help students develop personal values				21
	Help students evaluate the quality and reliability of information				21
	Instill a basic appreciation of the liberal arts				21
	Promote ability to write effectively				21
	To promote the intellectual development of students				30
	To develop leadership ability among students				30
	To help students learn how to bring about change in society				30
	Colleges should be actively involved in solving social problems				31

4B CIRP Constructs: Civic Awareness, Social Self Concept, Academic Self Concept, Pluralistic Orientation, Social Agency, Academic Disengagement, Leadership

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
C: The organization assesses the	Knowledge of people from difference races/cultures		1	1	
isefulness of its curricula to students	Understanding of global issues		1	1	
who will live and work in a global,	Understanding of the problems facing your community		1	1	
liverse, and technological society	Understanding of national issues		1	1	
	Opportunities for community service		6		
	Your overall academic experience		6		
	Ability to see the world from someone else's perspective	30	9	16	
	Tolerance of others with different beliefs	30	9	16	
	Openness to having my own views challenged	30	9	16	
	Ability to discuss and negotiate controversial issues	30	9	16	
	Ability to work cooperatively with diverse people	30	9	16	
	Socialized with someone of another racial/ethnic group	28	10		
	If asked, I would recommend this college to others		12	15	
	My college experiences have exposed me to diverse opinions, cultures, and	<u> </u>	12		
	Had meaningful and honest discussions about race/ethnic relations outside of		13	18	
	Studied or prepared for class		13	18	
	Respect for the expression of diverse beliefs		18	12	
	Be/been satisfied with this college overall		20	12	
	Socialize with someone of another racial/ethnic group	43	20		
	Participated in leadership training		20	6	
	Been a leader in an organization		20	6	
	Worked with classmates on group projects: during class		21	5	
	Worked with classmates on group projects: outside of class		21	5	
	Applied concepts from courses to everyday life		21		
	Interpersonal skills			1	
	Foreign language ability			1	
	Preparedness for employment after college			1	

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 4C: Curricula	Preparedness for graduate or advanced education			1	
	An opportunity to publish			20	
	Taught an interdisciplinary course				10
	Taught an ethnic studies course				10
	Taught a women's studies course				10
	Received incentives to integrate technology into your classroom				13
	Review/promotion process				27
	Keeping up with technology Racial and ethnic diversity should be more strongly reflected in the curriculum				27 29
	This institution should hire more faculty of color				29
	This institution should hire more women faculty				29
	There is a lot of campus racial conflict here				29
	Faculty of color are treated fairly here				29
	Women faculty are treated fairly here				29
	Gay and lesbian faculty are treated fairly here				29
	To increase the representation of minorities in the faculty and administration				30
	To create a diverse multi-cultural campus environment				30
	To promote gender equity among faculty				30
	To increase the representation of women in the faculty and administration				30
	To develop an appreciation for multiculturalism				30
	Colleges should be actively involved in solving social problems				31
	A racially/ethnically diverse student body enhances the educational experience				31
	of all students				31
	Promoting diversity leads to the admission of too many underprepared students				31
	4C CIRP Constructs: Civic Awareness, Pluralistic Orientation				
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
*					
4D: The organization provides	Computer (computing) assistance		6	11	
support to ensure that faculty,	Computer (computing) assistance Tutoring or other academic assistance		6	11	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills				
support to ensure that faculty,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college		6 8 8		
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively		6 8 8 8		
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills  Adjust to the academic demands of college  Manage your time effectively  Utilize campus services available to students	20	6 8 8 8 8	11	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills  Adjust to the academic demands of college  Manage your time effectively  Utilize campus services available to students  Demonstrated for/against a cause	28	6 8 8 8 8	5	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills  Adjust to the academic demands of college  Manage your time effectively  Utilize campus services available to students  Demonstrated for/against a cause  Voted in a student election	28	6 8 8 8 8 10	11 5 5	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign	28 28	6 8 8 8 8 10 10	5 5 13	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity	28	6 8 8 8 8 10	11 5 5	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign	28 28 43	6 8 8 8 8 10 10 10 20	5 5 13 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government	28 28 43 43 43	6 8 8 8 8 10 10 10 20 20	5 5 13 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills  Adjust to the academic demands of college  Manage your time effectively  Utilize campus services available to students  Demonstrated for/against a cause  Voted in a student election  Worked on a local, state, or national political campaign  Had a roommate of a different race/ethnicity  Participate/participated in student government  Participated in an academic support program  Participated in student groups/clubs  Be/been satisfied with this college overall	28 28 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20	5 5 13 6 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements	28 28 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20	5 5 13 6 6 6 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills  Adjust to the academic demands of college  Manage your time effectively  Utilize campus services available to students  Demonstrated for/against a cause  Voted in a student election  Worked on a local, state, or national political campaign  Had a roommate of a different race/ethnicity  Participate/participated in student government  Participated in an academic support program  Participated in student groups/clubs  Be/been satisfied with this college overall  Needed extra time to complete your degree requirements  Participated in leadership training	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20	5 5 13 6 6 6 12	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20	5 5 13 6 6 6 12	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20	5 5 5 13 6 6 6 6 12 6 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course Enrolled in an honors or advanced course	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20 20	5 5 13 6 6 6 12	10
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course Enrolled in an honors or advanced course Taken a course or first-year seminar designed to help first-year students adjust	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20	5 5 5 13 6 6 6 6 12 6 6	10
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course Enrolled in an honors or advanced course	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20 20	5 5 5 13 6 6 6 6 12 6 6	10
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course Enrolled in an honors or advanced course Taken a course or first-year seminar designed to help first-year students adjust to college	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 2	5 5 5 13 6 6 6 6 12 6 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course Enrolled in an honors or advanced course Taken a course or first-year seminar designed to help first-year students adjust to college Enrolled in a formal program where a group of students take two or more courses together (e.g., FIG, learning cluster, learning community, linked courses)	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20 20 20 20	5 5 5 13 6 6 6 6 12 6 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance  Develop effective study skills  Adjust to the academic demands of college  Manage your time effectively  Utilize campus services available to students  Demonstrated for/against a cause  Voted in a student election  Worked on a local, state, or national political campaign  Had a roommate of a different race/ethnicity  Participate/participated in student government  Participated in an academic support program  Participated in student groups/clubs  Be/been satisfied with this college overall  Needed extra time to complete your degree requirements  Participated in leadership training  Been a leader in an organization  Enrolled in a remedial or developmental course  Enrolled in an honors or advanced course  Taken a course or first-year seminar designed to help first-year students adjust to college  Enrolled in a formal program where a group of students take two or more courses together (e.g., FIG, learning cluster, learning community, linked courses)  Sought personal counseling	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20 20 20 20	5 5 5 13 6 6 6 6 12 6 6	
support to ensure that faculty, students, and staff acquire, discover,	Tutoring or other academic assistance Develop effective study skills Adjust to the academic demands of college Manage your time effectively Utilize campus services available to students Demonstrated for/against a cause Voted in a student election Worked on a local, state, or national political campaign Had a roommate of a different race/ethnicity Participate/participated in student government Participated in an academic support program Participated in student groups/clubs Be/been satisfied with this college overall Needed extra time to complete your degree requirements Participated in leadership training Been a leader in an organization Enrolled in a remedial or developmental course Enrolled in an honors or advanced course Taken a course or first-year seminar designed to help first-year students adjust to college Enrolled in a formal program where a group of students take two or more courses together (e.g., FIG, learning cluster, learning community, linked courses)	28 28 43 43 43 43 43	6 8 8 8 8 10 10 10 20 20 20 20 20 20 20 20 20 20 20 20 20	5 5 5 13 6 6 6 6 12 6 6	

Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
(Continued) 4D: Support to ensure	Applied concepts from courses to everyday life	21	21		
knowledge discovery	Work/worked on a professor's research project	43	21	5	
,	Made a presentation in class		21	5	
	Received from your professor: Advice or guidance about your educational		21	20	
	program				
	Received from your professor: Emotional support or encouragement		21	20	
	Received tutoring		21		
	Witnessed academic dishonesty/cheating		21		
	Completed a culminating experience for your degree (e.g., capstone		21	6	10
	course/project, thesis, comp exam)			U	10
	Career planning			9	
	1 0				
	Ability to manage your time effectively			10	
	An opportunity to publish			20	10
	An opportunity to apply classroom learning to "real-life" issues			20	19
	An opportunity to work on a research project			20	10
	A letter of recommendation			20	
	An opportunity to discuss coursework outside of class			20	
	Feedback on your academic work (outside of grades)			20	
	Help in achieving your professional goals			20	
	Help to improve your study skills			20	
	Intellectual challenge and stimulation			20	
	Advice and guidance about your educational program			20	
	Honest feedback about your skills and abilities			20	
	Leadership potential			24	
	Working for social change			24	
	Received incentives to integrate technology into your classroom				13
	Engaged undergraduates on your research project				10
	Supervised an undergraduate thesis				10
	Collaborated with the local community in research/teaching				10
	Taught a service learning course				10
	Worked with undergraduates on a research project				10
	Received incentives to develop new courses				13
	Training for administrative leadership				13
	Internal grants for research				13
	Paid sabbatical leave				13
	Using real-life problems				19
	Paid workshops outside of the institution focused on teaching				13
	Taught an honors course				10
	Faculty are rewarded for their efforts to use instructional technology				26
	There is respect for the expression of diverse values and beliefs				26
	Departmental leadership				28
	Taught a capstone course				10
	Taught a capstone course  Taught a seminar for first-year students				10
	Taught in a learning community (e.g. FIG, linked courses)				10
	Experiential learning/field studies				19
	Reflective writing/journaling				19
	Student-selected topics for course content				19
	Using student inquiry to drive learning				19
	My research is valued by faculty in my department				29
	My teaching is valued by faculty in my department				29
	To provide resources for faculty to engage in community-based teaching or				30
ĺ	research raction, Likelihood of College Involvement, Satisfaction with Coursework, Overall Satisfaction,				

4D CIRP Constructs: Student-Faculty Interaction, Likelihood of College Involvement, Satisfaction with Coursework, Overall Satisfaction, Leadership, Academic Adjustment

Criteria Sub-component	Item description		TFS YFCY CSS FAC
TFS = The Freshman Survey; YFCY	= Your First College Year; CSS = Co	llege Senior Survey; FAC= The HEI	RI Faculty Survey
The TFS is administered at the beginn	ing of the freshman year; The YFCY	is administered at the end of the firs	et year; The CSS is administered at
NOTES:			
NOTES:			

#### HLC Criterion Five: Engagement and Service

Criterion Five: Engagement and Service As called for by its mission, the organization identifies its constituencies and serves them in ways both value.

		Ques	stion pl	acem	ent
Item	Criteria	on sı	ırvey		
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
5A: The organization learns from the					
constituencies it serves and analyzes its					
capacity to serve their needs and					
expectations					
Criteria Sub-component	Item description	TFS	YFCY	CSS	FAC
5B: The organization has the capacity and	Opportunities for community service		6		
the commitment to engage with its	Performed community service as part of class	28	10	5	
identified constituencies and communities	Performed volunteer work	28	10	13	
	Volunteer work	38	11	9	
	Participating in a community action program		17	19	20
	Becoming a community leader		17	19	20
	Relevance of coursework to everyday life		18	12	
	Participate in volunteer or community service work		20	5	
	Applied concepts from courses to everyday life	21	21		
	Helped raise money for a cause or campaign	28	21	5	
	Publicly communicated your opinion about a cause (e.g., blog, email,	28	21	5	
	petition)				
	Participate/participated in a study abroad program	43		6	
	Participated in an internship program			6	
	An opportunity to apply classroom learning to "real-life" issues			20	19
	Leadership potential			24	
	Working for social change			24	
	Doing volunteer work			25	
	Participating in a community service organization			25	
	Participating in an organization like the Peace Corps, AmeriCorps/VISTA,			25	
	and Teach for America			25	
	Serving in the Armed Forces			25	
	How important to you is? Service				9
	Collaborated with the local community in research/teaching				10
	Taught a service learning course				10
	Advised student groups involved in service/volunteer work				10
	Using real-life problems				19 19
	Community service as part of coursework				22
	Community or public service  Do you use your scholarship to address local community needs				23
	Engaged in public service/professional consulting without pay				24
	To provide resources for faculty to engage in community-based teaching or				30
	research				30
	To help students learn how to bring about change in society				30
	To create and sustain partnerships with surrounding communities				30
	To facilitate student involvement in community service				30
	Colleges should be actively involved in solving social problems				31
	Colleges should be actively involved in solving social problems  Colleges should encourage students to be involved in community service				31
	activities				31
	Colleges have a responsibility to work with their surrounding communities				
	to address local issues				31
rn ∕n	RP Constructs: Civic Awareness, Social Agency, Pluralistic Orientation				

	HLC Criterion Five: Engagement and Servic				
Criteria Sub-component	Item description	TFS	YFCY	CSS	FA
C: The organization demonstrates its					
esponsiveness to those constituencies					
nat depend on it for service					
	Y 1	MIDO	MEGN	600	Б
Criteria Sub-component D: Internal and external constituencies	Item description	TFS	YFCY	CSS	F/
alue the services the organization rovides					
	ur First College Year; CSS = College Senior Survey; FAC=	The LIEDI Equalty Sugar			
	f the freshman year; The YFCY is administered at the end of			ristoros	1 0+
	ty Survey is administered every three years.	n the mist year, The Coc	is actiffi	insterce	ıaı
the end of the semon year, The Then Tace	ty ourvey is administered every timee years.				
NOTES:					
<u> </u>					

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3B	3C	3D	4A	4B	4C	4D	5B
Compared with when you <u>entered</u> this college, how would you now describe your:															
Knowledge of people from difference races/cultures		1	1				3A					4B	4C		
Understanding of global issues		1	1				3A					4B	4C		
Understanding of national issues		1	1				3A					4B	4C		
Understanding of the problems facing your community		1	1				3A					4B	4C		
Critical thinking skills		1	1				3A					4B			
General knowledge		1	1				3A					4B			
Knowledge of a particular field or discipline		1	1				3A					4B			
Leadership ability (abilities)		1	1				3A					4B			
Problem-solving skills		1	1				3A					4B			
Ability to conduct research		1					3A					4B			
Ability to work as part of a team		1					3A					4B			
Foreign language ability			1				3A					4B	4C		
Interpersonal skills			1				3A					4B	4C		
Preparedness for employment after college			1				3A						4C		
Preparedness for graduate or advanced education			1				3A						4C		
Since entering this college, how often have you interacted with the following people (e.g., by phone, e-mail, Instant Messenger, or in person):															
Academic advisors/counselors		2							3C						
Close friends at this institution		2							3C						
Close friends not at this institution		2							3C						
Faculty during office hours		2							3C						
Faculty outside of class or office hours		2							3C						
Graduate students/teaching assistants		2							3C						
Other college personnel		2							3C						
Since entering this college, how often have you felt:															
That your courses inspired you to think in new ways		4						3В				4B			

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3B	3С	3D	4A	4B	4C	4D	5B
Isolated from campus life		4							3C						
Unsafe on this campus		4							3C						
Please rate your satisfaction with this institution on each of the aspects of college life listed below.															
Academic advising		6	11						3C						
General education and core curriculum courses		6	11						3C						
Computer (computing) assistance		6	11							3D				4D	
Tutoring or other academic assistance		6	11							3D				4D	
Laboratory facilities and equipment		6	11							3D					
Library facilities		6	11							3D					
Orientation for new students		6							3C						
Classroom facilities		6								3D					
Computer facilities/labs		6								3D					
Your overall academic experience		6										4B	4C		
Opportunities for community service		6											4C		5В
Rate yourself on each of the following traits as compared with the average person your age. We want the most accurate estimate of how you see yourself.															
Artistic ability	29	7	14				3A					4B			
Computer skills	29	7	14				3A					4B			
Cooperativeness	29	7	14				3A					4B			
Creativity	29	7	14				3A					4B			
Drive to achieve	29	7	14				3A					4B			
Emotional health	29	7	14				3A					4B			
Leadership ability	29	7	14				3A					4B			
Mathematical ability	29	7	14				3A					4B			
Physical health	29	7	14				3A					4B			
Public speaking ability	29	7	14				3A					4B			
Self-confidence (intellectual)	29	7	14				3A					4B			

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5B
Self-confidence (social)	29	7	14				3A					4B			
Self-understanding	29	7	14				3A					4B			
Spirituality	29	7	14				3A					4B			
Understanding of others	29	7	14				3A					4B			
Writing ability	29	7	14				3A					4B			
Academic ability	29	7	14				3A					4B			
Competitiveness	29	7					3A					4B			
Risk-taking		7	14				3A					4B			
Popularity	29						3A					4B			
Since entering this college, how has it been to:															
Develop close friendships with students of a different racial/ethnic group		8							3C			4B			
Develop close friendships with female students		8							3C						
Develop close friendships with male students		8							3C						
Develop effective study skills		8										4B		4D	
Understand what your professors expect of you academically		8										4B			
Adjust to the academic demands of college		8												4D	
Manage your time effectively		8												4D	
Utilize campus services available to students		8												4D	
Rate yourself on each of the following traits as compared with the average person your age. We want the most accurate estimate of how you see yourself.															
Ability to discuss and negotiate controversial issues	30	9	16				3A		3C			4B	4C		
Ability to see the world from someone else's perspective	30	9	16				3A		3C			4B	4C		
Openness to having my own views challenged	30	9	16				3A		3C			4B	4C		
Tolerance of others with different beliefs	30	9	16				3A		3C			4B	4C		
Ability to work cooperatively with diverse people	30	9	16				3A		3C			4B	4C		
Since entering this college, how often have you:															
Studied with other students	28	10	5						3C			4B			

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5В
Asked a professor/teacher for advice after class	28	10	5						3C						
Been a guest in a professor's (teacher's) home	28	10	5						3C						
Used the Internet for: Research or homework	28	10	5							3D					
Performed community service as part of class	28	10	5									4B			5В
Come late to class	28	10	5									4B			
Demonstrated for/against a cause	28	10	5											4D	
Voted in a student election	28	10	5											4D	
Performed volunteer work	28	10	13									4B			5В
Attended a religious service	28	10	13									4B			
Worked on a local, state, or national political campaign	28	10	13											4D	
Socialized with someone of another racial/ethnic group	28	10	18						3C				4C		
Since entering this college, how much time have you spent during a typical week doing the following activities?															
Talking with professors (faculty, teachers) outside of class	38	11	9						3C						
Volunteer work	38	11	9									4B			5В
Studying/homework	38	11	9									4B			
Career planning			9											4D	
Please indicate the extent to which you agree or disagree with the following statements: (Mark one for each item)															
If asked, I would recommend this college to others		12	15						3C				4C		
Faculty here are strongly interested in the academic problems of undergraduates		12	15	29					3C						
There is a lot of racial tension on this campus		12	15	29					3C						
I am enthusiastic about this college		12	15						3C						
I feel a sense of belonging to this campus		12	15						3C						
I feel I am a member of this college		12	15						3C						
I have felt discriminated against based on my: Gender		12	15						3C						
I have felt discriminated against based on my: Race/ethnicity		12	15						3C						
I have felt discriminated against based on my: Religion		12	15						3C						

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5B
I have felt discriminated against based on my: Sexual orientation		12	15						3C						
I have felt discriminated against based on my: Socio-economic status		12	15						3C						
I see myself as part of the campus community		12	15						3C						
In class, I have heard faculty express stereotypes about racial/ethnic groups		12	15						3C						
The admission/recruitment materials portrayed this campus accurately		12			1A				3C						
My college experiences have exposed me to diverse opinions, cultures, and values		12							3C				4C		
Most students here are treated like "numbers in a book"		12		26					3C						
I have been able to find a balance between academics and extracurricular activities		12							3C						
In class, I have heard faculty express gender stereotypes		12							3C						
To what extent have you experienced the following with students from a racial/ethnic group other than your own?															
Socialized or partied	43	13	18						3C						
Had meaningful and honest discussions about race/ethnic relations outside of class		13	18						3C				4C		
Studied or prepared for class		13	18						3C				4C		
Dined or shared a meal		13	18						3C						
Felt insulted or threatened because of your race/ethnicity		13	18						3C						
Had guarded, cautious interactions		13	18						3C						
Had intellectual discussions outside of class		13	18						3C						
Had tense, somewhat hostile interactions		13	18						3C						
Shared personal feelings and problems		13	18						3C						
How often in the past year did you?															
Ask questions in class	32	15	10	18			3A					4B			
Evaluate the quality or reliability of information you received	32	15	10	18			3A					4B			
Explore topics on your own, even though it was not required for a class	32	15	10	18			3A					4B			
Integrate/integrated skills and knowledge from different sources and experience	32	15	10	18			3A					4B			
Look up scientific research articles and resources	32	15	10	18			3A					4B			
Revise your papers to improve your writing	32	15	10	18			3A					4B			

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5В
Seek alternative solutions to a problem	32	15	10	18			3A					4B			
Seek feedback on your academic work	32	15	10	18			3A					4B			
Seek solutions to problems and explain them to others	32	15	10	18			3A					4B			
Support your opinions with a logical argument	32	15	10	18			3A					4B			
Take a risk because you felt you had more to gain	32	15	10	18			3A					4B			
Take notes during class	32	15	10	18			3A					4B			
Accept mistakes as part of the learning process	32	15	10	18			3A					4B			
Ability to get along with people of different races/cultures			10				3A					4B			
Ability to manage your time effectively			10				3A							4D	
Indicate the importance to you personally of each of the following:															
Participating in a community action program	42	17	19	20							4A	4B			5B
Becoming an authority in my field	42	17	19	20							4A	4B			
Creating artistic works (painting, sculpture, etc.)	42	17	19	20							4A	4B			
Keeping up to date with political affairs	42	17	19	20							4A	4B			
Becoming accomplished in one of the performing arts (acting, dancing, etc.)	42	17	19								4A	4B			
Improving my understanding of other countries and cultures	42	17	19								4A	4B			Ì
Writing original works (poems, novels, etc.)	42	17	19								4A	4B			
Becoming a community leader	42	17	19	20								4B			5B
Adopting "green" practices to protect the environment	42	17	19	20								4B			
Becoming involved in programs to clean up the environment	42	17	19	20								4B			
Becoming successful in a business of my own	42	17	19	20								4B			
Being very well off financially	42	17	19	20								4B			
Developing a meaningful philosophy of life	42	17	19	20								4B			
Helping others who are in difficulty	42	17	19	20								4B			
Helping to promote racial understanding	42	17	19	20								4B			
Influencing social values	42	17	19	20								4B			

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3B	3C	3D	4A	4B	4C	4D	5B
Influencing the political structure	42	17	19	20								4B			
Making a theoretical contribution to science	42	17	19	20								4B			
Obtaining recognition from my colleagues for contributions to my special field	42	17	19	20								4B			
Raising a family	42	17	19	20								4B			
Engaging with members of my own racial/ethnic group		17										4B			
Integrating spirituality into my life			19	20								4B			
Please rate your satisfaction with this institution on each of the aspects of college life listed below:															
Overall quality of instruction		18	12					3В	3C						
Relevance of coursework to everyday life		18	12						3C		4A				5B
Respect for the expression of diverse beliefs		18	12						3C				4C		
Amount of contact with faculty		18	12						3C						
Availability of campus social activities		18	12						3C						
Class size		18	12						3C						
Overall college experience		18	12						3C						
Overall sense of community among students		18	12						3C						
Racial/ethnic diversity of student body		18	12						3C						
Relevance of coursework to future career plans		18	12						3C						
Interaction with other students		18							3C						
Racial/ethnic diversity of faculty		18							3C						
Your social life		18							3C						
Since entering this college have you:															
Participate in volunteer or community service work	43	20	5									4B			5В
Had a roommate of a different race/ethnicity	43	20	6											4D	
Participate/participated in student government	43	20	6											4D	
Participated in an academic support program	43	20	6											4D	
Participated in student groups/clubs	43	20	6											4D	

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3B	3C	3D	4A	4B	4C	4D	5B
Participate/participated in a study abroad program	43		6												5В
Be/been satisfied with this college overall	43	20	12										4C	4D	
Socialize with someone of another racial/ethnic group	43	20											4C		
Needed extra time to complete your degree requirements	43	20												4D	
Enrolled in a remedial or developmental course		20	6						3C					4D	
Enrolled in an honors or advanced course		20	6						3C					4D	
Participated in leadership training		20	6									4B	4C	4D	
Been a leader in an organization		20	6										4C	4D	
Strengthened your religious beliefs/convictions		20										4B			
Taken a course or first-year seminar designed to help first-year students adjust to college		20		10										4D	
Enrolled in a formal program where a group of students take two or		20		12										4D	
more courses together (e.g., FIG, learning cluster, learning community,  Sought personal counseling		20												4D	
Taken a course or first-year seminar designed to: connect faculty and		20												4D	
students in focused academic inquiry  Completed a culminating experience for your degree (e.g., capstone			6	10			3A				4A			4D	
course/project, thesis, comp exam)  Participated in an undergraduate research program (e.g., MARC, MBRS,			6								4A				
REU)  Participated in an internship program			6												5B
Since entering this college, indicate how often you:															
Applied concepts from courses to everyday life		21					3A	3B			4A	4B	4C	4D	5B
Helped raise money for a cause or campaign	28	21	5				311	ЭБ			771	TD	70		5B
Publicly communicated your opinion about a cause (e.g., blog, email,	28	21	5												5B
petition)			3									4B			ЭБ
Skipped class		21	-				2.4		26						
Discuss/discussed course content with students outside of class		21	5				3A		3C			4B		1-	
Work/worked on a professor's research project		21	5				3A					4B		4D	
Discussed course content with students outside of class	43	21	5						3C						
Worked with classmates on group projects: during class		21	5				3A						4C		
Worked with classmates on group projects: outside of class		21	5				3A						4C		

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5B
Contributed to class discussions		21	5				3A								
Work with other students on group projects		21	5				3A								
Accessed your campus' library resources electronically		21	5							3D					
Made a presentation in class		21	5								4A			4D	
Fell asleep in class		21	5									4B			
Received from your professor: Advice or guidance about your educational program		21	20						3C					4D	
Received from your professor: Emotional support or encouragement		21	20						3C					4D	
Received from your professor: Negative feedback about your academic work		21	20						3C						
Had difficulty getting along with your roommate(s)/housemate(s)		21								3D					
Turned in course assignments that did not reflect your best work		21										4B			
Received tuto <del>r</del> ing		21												4D	
Witnessed academic dishonesty/cheating		21												4D	
Multiple short papers			5								4A				
One or more 10+ page papers			5								4A				
Below are some reasons that might have influenced your decision to attend this particular college. How important was each reason in your decision to come here:															
To gain a general education and appreciation of ideas	39										4A				
To learn more about things that interest me	39										4A				
To make me a more cultured person	39										4A				
I was attracted by the religious affiliation/orientation of the college	39				1A										
This college has a very good academic reputation	39				1A										
This college's graduates gain admission to top graduate/professional schools	39				1A										
This college's graduates get good jobs	39				1A										
How often have professors at your college provided you with:															_
An opportunity to apply classroom learning to "real-life" issues			20	19			3A		3C		4A	4B		4D	5В
An opportunity to work on a research project			20	10					3C		4A	4B		4D	
An opportunity to publish			20						3C		4A		4C	4D	

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5B
A letter of recommendation			20						3C					4D	
An opportunity to discuss coursework outside of class			20						3C					4D	
Feedback on your academic work (outside of grades)			20						3C					4D	
Help in achieving your professional goals			20						3C					4D	
Help to improve your study skills			20						3C					4D	
Intellectual challenge and stimulation			20						3C					4D	
Advice and guidance about your educational program			20						3C					4D	
Honest feedback about your skills and abilities			20						3C					4D	
When thinking about your career path after college, how important are the following considerations:															
Leadership potential			24				3A							4D	5B
Working for social change			24				3A							4D	5B
Creativity and initiative			24				3A								
Expression of personal values			24				3A								
What do you plan to be doing in fall 2010?															
Doing volunteer work			25												5B
Participating in a community service organization			25												5B
Participating in an organization like the Peace Corps, AmeriCorps/VISTA, and Teach for America			25												5B
Serving in the Armed Forces			25												5B
Personally, how important to you is: (Responses: Essential, Very Important, Somewhat Important, Not Important)															
How important to you is? Service				9					3C						5B
How important to you is? Research				9					3C						
How important to you is? Teaching				9					3C						
Engaged undergraduates on <u>your</u> research project				10			3A				4A	4B		4D	
During the past two years, have you engaged in any of the following activities? (Responses: Yes, No, Not eligible, Not available)															
Supervised an undergraduate thesis				10			3A				4A	4B		4D	
Taught an exclusively web-based course at this institution				10			3A								

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5B
Participated in a teaching enhancement workshop				10				3В							
Taught an honors course				10					3C					4D	
Collaborated with the local community in research/teaching				10							4A	4B		4D	5B
International/global issues				10							4A				
Published op-ed pieces or editorials				10							4A				
Racial or ethnic minorities				10							4A				
Women and gender issues				10							4A				
Taught a women's studies course				10								4B	4C		
Taught an ethnic studies course				10								4B	4C		
Taught an interdisciplinary course				10								4B	4C		
Taught a service learning course				10								4B		4D	5В
Worked with undergraduates on a research project				10								4B		4D	
Advised student groups involved in service/volunteer work				10								4B			
Taught a capstone course				10										4D	
Taught a seminar for first-year students				10										4D	
Taught in a learning community (e.g. FIG, linked courses)				10										4D	
Advised student groups involved in service/volunteer work				10											5В
Have you engaged in any of the following professional development opportunities at your institution? (Responses: Yes, No, Not eligible, Not available)															
Received incentives to develop new courses				13				3B		3D	4A			4D	
Training for administrative leadership				13						3D	4A			4D	
Received incentives to integrate technology into your classroom				13						3D			4C	4D	
Internal grants for research				13							4A			4D	
Paid sabbatical leave				13							4A			4D	
Paid workshops outside of the institution focused on teaching				13				3В		3D				4D	
Travel funds paid by the institution				13							4A				
How many of the following have you published?															

Indicate the importance to you personally of each of the following:  Mentoring the next generation of scholars  Indicate the importance to you of each of the following education goals for undergraduate students: (Mark one for each item)  Develop ability to think critically  Develop creative capacities  Develop moral character  Develop moral character  Encourage students to become agents of social change  Engage students in civil discourse around controversial issues  Engage students in civil discourse around controversial issues  Engage students is civil discourse around controversial issues  Engage students in civil discourse around controversial issues	ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3С	3D	4A	4B	4C	4D	5B
Articles in academic or professional journals  Books, manuals, or monographs  14  4A  4A  Other, such as patents, or computer software products  How many exhibitions or performances in the fine or applied arts have you presented in the last two years?  How many of your professional writings have been published or accepted for publication in the last two years  Please indicate the extent to which you: (Mark one for each item)  Mentor new faculty  In how many of the courses that you teach do you use each of the following? (Mark one for each item)  Using real-life problems  19  4A  4D  Experiential learning/field studies  19  Student-selected topics for course content  Using student inquiry to drive learning  Community service as part of coursework  Indicate the importance to you personally of each of the following:  Mentoring the next generation of scholars  Indicate the importance to you of each of the following:  Mentoring duarts (Mark one for each item)  Develop ability to think critically  Develop creative capacities  Plengage students in civil discourse around controversal issues  Indicate the modules of each of a prescription for states residually the states and the provision of the following education  Belowed to think critically  Develop moral character  21  3A  4B  Encourage students to become agents of social change  Plangage students in civil discourse around controversal issues  Indicate the modules of each of a prescription for states resid (where	Chapters in edited volumes				14							4A				
Books, manuals, or monographs  Other, such as patents, or computer software products  How many exhibitions or performances in the fine or applied arts have you presented in the last two years?  How many of your professional writings have been published or accepted for publication in the last two years  Please indicate the extent to which you: (Mark one for each item)  Mentor new faculty  In how many of the courses that you teach do you use each of the following? (Mark one for each item)  Using real-life problems  19  4A  4D  Experiential learning/ field studies  Perfective writing/journaling  Student-selected topics for course content  Using student inquiry to drive learning  Community service as part of coursework  Indicate the importance to you personally of each of the following:  Mentoring the next generation of scholars  Indicate the importance to you of each of the following education goals for undergraduate students: (Mark one for each item)  Develop ability to think critically  Develop moral character  Encourage students in civil discourse around controversial issues  Engage students in civil discourse around controversial issues	Reviews of books, articles, or creative works				14							4A				
Other, such as patents, or computer software products  How many exhibitions or performances in the fine or applied arts have you presented in the last two years?  How many of your professional writings have been published or accepted for publication in the last two years  Please indicate the extent to which you: (Mark one for each item)  Mentor new faculty  In how many of the courses that you teach do you use each of the following? (Mark one for each item)  Using real-life problems  Experiential learning/field studies  Perfective writing/journaling  Reflective writing/journaling  Student-selected topics for course content  Using student inquiry to drive learning  Community service as part of coursework  Indicate the importance to you personally of each of the following:  Mentoring the next generation of scholars  Indicate the importance to you of each of the following education goals for undergraduate students: (Mark one for each item)  Develop moral character  Encourage students to become agents of social change  Engage students in civil discourse around controversial issues  Enhance students: (ward some for the solute was presidently in the property to provide the property to the property of the property to t	Articles in academic or professional journals				14							4A				
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Encourage students to become agents of social change  21 3A 4B  Engage students in civil discourse around controversial issues  21 3A 4B  Enhance students' knowledge of and appreciation for other racial/ethnic	Develop creative capacities				21			3A					4B			
Encourage students to become agents of social change  21 3A 4B  Engage students in civil discourse around controversial issues  21 3A 4B  Enhance students' knowledge of and appreciation for other racial/ethnic	Develop moral character				21			3A					4B			
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Enhance students' knowledge of and appreciation for other racial/ethnic					21			3A					4B			
	Enhance students' knowledge of and appreciation for other racial/ethnic				21			3A					4B			
groups 21 3A 4B	<u> </u>															

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5B
Instill in students a commitment to community service				21			3A					4B			
Prepare students for employment after college				21			3A					4B			
Prepare students for graduate or advanced education				21			3A					4B			
Provide for students' emotional development				21			3A					4B			
Teach students the classic works of Western civilization				21			3A					4B			
Teach students tolerance and respect for different beliefs				21			3A					4B			
Help master knowledge in a discipline				21			3A								
Help students develop personal values				21			3A								
Help students evaluate the quality and reliability of information				21			3A								
Instill a basic appreciation of the liberal arts				21			3A								
Help master knowledge in a discipline				21								4B			
Help students develop personal values				21								4B			
Help students evaluate the quality and reliability of information				21								4B			
Instill a basic appreciation of the liberal arts				21								4B			
Promote ability to write effectively				21								4B			
During the present term, how many hours per week on average do you actually spend on each of the following activities? (Mark one for each activity)															
Other creative products/performances				22							4A				
Preparing for teaching (including reading student papers and grading)				22							4A				
Research and scholarly writing				22							4A				
Community or public service				22											5В
For each of the following items, please mark either Yes or No:															
Have you ever received an award for outstanding teaching				23				3В							
Have you been sexually harassed at this institution?				23					3C						
Do you use your scholarship to address local community needs				23											5B
During the past two years, have you? (Yes or No)															
Engaged in public service/professional consulting without pay				24											5В

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3B	3C	3D	4A	4B	4C	4D	5B
Indicate how well each of the following describes your college or university: (Mark one for each item)															
Faculty here respect each other				26		1D			3C						
The administration is open about its policies				26		1D			3C						
The faculty are typically at odds with campus administration				26		1D			3C						
Administrators consider faculty concerns when making policy				26		1D									
Faculty are rewarded for their efforts to use instructional technology				26					3C					4D	
There is respect for the expression of diverse values and beliefs				26					3C					4D	
Administrators consider faculty concerns when making policy				26					3C						
Faculty are rewarded for being good teachers				26					3C						
It is easy for students to see faculty outside of regular office hours				26					3C						
Please indicate the extent to which each of the following has been a source of stress for you during the <u>last two</u> years: (Mark <u>one</u> for															
Keeping up with technology				27									4C		
Review/promotion process				27									4C		
How satisfied are you with the following aspects of your job?  (Mark one for each item)															
Departmental leadership				28		1D			3C					4D	
Office/lab space				28					3C	3D					
Opportunity for scholarly pursuits				28					3C		4A				
Autonomy and independence				28					3C						
Competency of colleagues				28					3C						
Freedom to determine course content				28					3C						
Professional relationships with other faculty				28					3C						
Teaching load				28					3C						
Clerical/administrative support				28						3D					
Below are some statements about your college or university.  Indicate the extent to which you agree or disagree with each of the following: (Mark one for each item)															
Student Affairs staff have the support and respect of faculty				29		1D			3C						
Faculty are committed to the welfare of this institution				29		1D									

ITEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3В	3C	3D	4A	4B	4C	4D	5В
Faculty are sufficiently involved in campus decision making				29		1D									
The criteria for advancement and promotion decisions are clear				29		1D									
My teaching is valued by faculty in my department				29				3В							
Faculty are interested in students' personal problems				29					3C						
Faculty feel that most students are well-prepared academically				29					3C						
Faculty of color are treated fairly here				29					3C						
Gay and lesbian faculty are treated fairly here				29					3C						
Racial and ethnic diversity should be more strongly reflected in the curriculum				29					3C						
There is a lot of campus racial conflict here				29					3C						
This institution should hire more faculty of color				29					3C						
This institution should hire more women faculty				29					3C						
Women faculty are treated fairly here				29					3C						
This institution takes responsibility for educating underprepared students				29					3C						
Most of the students I teach lack the basic skills for college level work				29						3D					
There is adequate support for faculty development				29						3D					
My research is valued by faculty in my department				29							4A				
Racial and ethnic diversity should be more strongly reflected in the curriculum				29									4C		
This institution should hire more faculty of color				29									4C		
This institution should hire more women faculty				29									4C		
There is a lot of campus racial conflict here				29									4C		
Faculty of color are treated fairly here				29									4C		
Women faculty are treated fairly here				29									4C		
Gay and lesbian faculty are treated fairly here				29									4C		
My research is valued by faculty in my department				29										4D	
My teaching is valued by faculty in my department				29										4D	
Indicate how important you believe each priority listed below is at your college or university: (Mark one for each activity)															

ľTEM	TFS	YFCY	CSS	FAC	1A	1D	3A	3B	3C	3D	4A	4B	4C	4D	5B
To create a diverse multi-cultural campus environment				30									4C		
To create and sustain partnerships with surrounding communities				30											5В
To develop an appreciation for multiculturalism				30									4C		
To develop leadership ability among students				30								4B			
To facilitate student involvement in community service				30											5В
To help students learn how to bring about change in society				30								4B			5В
To increase the representation of minorities in the faculty and administration				30					3C				4C		
To increase the representation of women in the faculty and administration				30									4C		
To promote gender equity among faculty				30									4C		
To promote the intellectual development of students				30					3C		4A	4B			
To provide resources for faculty to engage in community-based teaching or research				30										4D	5В
Please indicate your agreement with each of the following statements: (Mark one for each item)															
A racially/ethnically diverse student body enhances the educational experience of all students				31					3C				4C		
This institution should not offer remedial/developmental education				31					3C						
Colleges should be actively involved in solving social problems				31								4B	4C		5В
Promoting diversity leads to the admission of too many underprepared students				31									4C		
Colleges should encourage students to be involved in community service activities				31											5B
Colleges have a responsibility to work with their surrounding communities to address local issues				31											5B